

# Just In Time For Operators The Shopfloor Series

**JIT is Flow** Hiroyuki Hirano 2006-01-01

**Kanban for the Shopfloor** Productivity Press Development Team 2020-06-29 Kanban is the name given to the inventory control card used in a pull system. The primary benefit of kanban is to reduce overproduction, the worst of the seven deadly wastes. A true kanban system produces exactly what is ordered, when it is ordered, and in the quantities ordered. It is essentially a dynamic work order that moves with the material. Each kanban identifies the part or subassembly unit and indicates where each one came from and where each is going. Used this way, kanban acts as a system of information that integrates your plant, connects all processes one to another, and connects the entire value stream to customer demand. Kanban for the Shopfloor provides a working manual for those seeking to implement this method of production control in any operation. It defines the various terms and methods employed in kanbans, and illustrates how when adhered to, kanban is an element of continuous improvement that ultimately leads to the ideal of one-piece flow." In addition to reducing the waste of overproduction, kanban will help your company increase flexibility to respond to customer demand, coordinate production of small lots and wide product variety, and simplify the procurement process. About the Shopfloor Series: Put proven improvement tools in the hands of your entire workforce! Progressive shopfloor improvement techniques are imperative for manufacturers who want to stay competitive and to achieve world class excellence. And it's the comprehensive education of all shopfloor workers that ensures full participation and success when implementing new programs. The Shopfloor Series books make practical information accessible to everyone by presenting major concepts and tools in simple, clear language and at a reading level that has been adjusted for operators by skilled instructional designers. One main idea is presented every two to four pages so that the book can be picked up and put down easily. Each chapter begins with an overview and ends with a summary section. Helpful illustrations are used throughout. Other topics in the Shopfloor Series: Kanban, 5S, Quick Changeover, Mistake-Proofing, Just-in-Time, TPM, Cellular Manufacturing

*Toyota Production System* Y. Monden 2012-12-06 The Just-in-time (JIT) manufacturing system is an internal system in use by its founder, Toyota Motor Corporation, but it has taken on a new look. Toyota Production System, Second Edition systematically describes the changes that have occurred to the most efficient production system in use today. Since the publication of the first edition of this book in 1983, Toyota has integrated JIT with computer integrated manufacturing technology and a strategic information system. The JIT goal of producing the necessary items in the necessary quantity at the necessary time is an internal driver of production and operations management. The addition of computer integrated technology (including expert systems by artificial intelligence) and information systems technology serve to further reduce costs, increase quality, and improve lead time. The new Toyota production system considers how to adapt production schedules to the demand changes in the marketplace while satisfying the goals of low cost, high quality, and timely delivery. The first edition of this book, *Toyota Production System*, published in 1983, is the basis for this book. It was translated into many languages including Spanish, Russian, Italian, Japanese, etc., and has played a definite role in inspiring production management systems throughout the world.

*JIT Implementation Manual -- The Complete Guide to Just-In-Time Manufacturing* Hiroyuki Hirano 2009-04-27 "It is a book for manufacturing companies that are fighting desperately for survival and that will go to any length to improve their factories and overcome the obstacles to success. One could even call this book a bible for corporate survival." Hiroyuki Hirano Known as the JIT bible in Japan, *JIT Implementation Manual The Complete Guide*

Putting the Just-In-Time Philosophy into Practice P.J. O'Grady 2012-12-06 This book describes both the essential features of Just-In-Time (JIT) how JIT can be successfully approached to manufacturing and implemented. JIT marks a significant departure from previous western approaches to manufacturing management, and aims to improve quality levels and customer service while decreasing lead times and inventory levels. The use of simple though effective methods can, with proper management, lead to continual improvements in the manufacturing operation. A number of companies have now implemented JIT and some of these implementations have been very successful. However, what is becoming increasingly clear is that there is a significant number of JIT implementations that fail to achieve the potential benefits of JIT. It is not an easy task, and there are a number of pitfalls that await the unwary manager. My motivation for writing this book has been my experience of working with companies that have been successful in JIT and of seeing what needs to be done and how the implementing most common pitfalls can be avoided. The book is oriented towards batch manufacturing since this accounts for a large proportion of manufacturing in most western countries. Other types (including process, mass and jobbing) can also profitably use many of the JIT techniques to improve their operation.

**Inside China's Automobile Factories** Lu Zhang 2015 In *Inside China's Automobile Factories*, Lu Zhang explores the current conditions, subjectivity, and collective actions of autoworkers in the world's largest and fastest-growing automobile manufacturing nation. Based on years of fieldwork and extensive interviews conducted at seven large auto factories in various regions of China, Zhang provides an inside look at the daily factory life of autoworkers and a deeper understanding of the roots of rising labor unrest in the auto industry. Combining original empirical data and sophisticated analysis that moves from the shop floor to national political economy and global industry dynamics, the book develops a multilayered framework for understanding how labor relations in the auto industry and broader social economy can be expected to develop in China in the coming decades.

Just-In-Time for Operators Productivity Press Development Team, 2017-07-27 Are you ready to implement a just-in-time (JIT) manufacturing program but need some help orienting employees to the power of JIT? Here is a concise and practical guide to introduce equipment operators, assembly workers, and other frontline employees to the basic concepts, techniques, and benefits of JIT practices. Like all Shop Floor Series books, *Just-in-Time for Operators* presents concepts and tools in simple and accessible language. The book includes ample illustrations and examples to explain basic JIT concepts and some of the changes people may encounter in a JIT implementation. Key definitions: Elimination of process waste, Leveled production, kanban, and standard work, U-shaped cells and automation, JIT support techniques. The JIT approach is simple and universal -- it works in companies all over the world. Educating employees ensures their full participation and allows them to share their experiences and ideas more effectively.

Zero Quality Control Shigeo Shingo 1986-04-01 A combination of source inspection and mistake-proofing devices is the only method to get you to zero defects. Shigeo Shingo shows you how this proven system for reducing errors turns out the highest quality products in the shortest period of time. Shingo provides 112 specific examples of poka-yoke development devices on the shop floor, most of them costing less than \$100 to implement. He also discusses inspection systems, quality control circles, and the function of management with regard to inspection.

**Pull Production for the Shopfloor** Productivity Press Development Team 2017-07-27 In a "pull" production system, the final process pulls needed parts from the previous process, which pulls from the process before it, and so on, as determined by customer demand. This allows you to operate without preset schedules and avoid unnecessary costs, wastes, and delays on the manufacturing floor. *Pull Production for the Shopfloor* introduces

**Fast Track to Waste-Free Manufacturing** John W. Davis 2020-03-12 Manufacturing in the United States is currently undergoing a major transition, yet large numbers of manufacturers simply do not recognize what it is all about. Many still operate under out dated manufacturing practices and do not see that the enemy is not the competition, but rather their own system of production.

**Oee for Operators** Productivity Press Development Team 2018-06-28 Overall Equipment Effectiveness (OEE) is a crucial measure in TPM that reports on how well equipment is running. It factors three elements --the time the machine is actually running, the quantity of products the machine is turning out, and the quantity of good output - into a single combined score. Directly addressing those who are best positioned to track and improve the effectiveness of equipment, OEE for Operators defines basic concepts and then provides a systematic explanation of how OEE should be applied to maximize a piece of equipment's productivity and recognize when its efficiency is being compromised. Features

**Focused Equipment Improvement for TPM Teams** Japan Institute of Plant Maintenance 2017-11-13 As distinguished from autonomous maintenance, where the main goal is to restore basic conditions of cleanliness, lubrication, and proper fastening to prevent accelerated deterioration, FEI looks at specific losses or design weaknesses that everyone previously thought they just had to live with. Once your TPM operator teams are progressing with their daily autonomous maintenance activities, you will want to take the next advanced step in TPM training with this book. Key Features: a simple and powerful introduction to P-M Analysis hints for unraveling breakdown analysis numerous ideas for simplifying and shortening setups ideas for eliminating minor stoppages and speed losses basic concepts of building quality into processing real-life examples from a leading Japanese tool company Educate and empower all your workers to support your TPM improvement activities with

**Kaizen for the Shop Floor** Productivity Press Development Team 2002-02-01 The philosophy of kaizen, which simply means continuous improvement, needs to be adopted by any organization seeking to implement lean improvements that go beyond cost cutting. Kaizen events are opportunities to make focused changes in the workplace. Kaizen for the Shopfloor takes readers through the critical steps for conducting a very effective kaizen event: one that is well planned, well implemented, and well documented. As the newest addition to the Shingo Prize Winning Shopfloor Series, Kaizen for the Shopfloor distills the complexities of jumpstarting lean processes into an easily accessible format for those frontline employees who make lean possible. About the Shopfloor Series: Put proven improvement tools in the hands of your entire workforce! Progressive shopfloor improvement techniques are imperative for manufacturers who want to stay competitive and to achieve world class excellence. And it's the comprehensive education of all shopfloor workers that ensures full participation and success when implementing new programs. The Shopfloor Series books make practical information accessible to everyone by presenting major concepts and tools in simple, clear language and at a reading level that has been adjusted for operators by skilled instructional designers. One main idea is presented every two to four pages so that the book can be picked up and put down easily. Each chapter begins with an overview and ends with a summary section. Helpful illustrations are used throughout. Other topics in the Shopfloor Series: Kanban, 5S, Quick Changeover, Mistake-Proofing, Just-in-Time, TPM, Cellular Manufacturing

**Continuous Improvement in Organizations** José Dinis Carvalho 2023-02-17 This book presents what you need to know to really implement continuous improvement in companies or other organizations. In addition to all the support needed for this to make sense, the importance of the right direction to guide it is unveiled. The reader will find in this book the origins of continuous improvement and all the framing that justifies and demystifies it in the aspects that characterize the socio-technical nature of organizations. This work also explores the need for effective coexistence between technical aspects and behavioral and cultural aspects, so that continuous improvement and excellence are achieved in organizations. Topics discussed in the book include: The origins of continuous improvement The main operational excellence models The invisible side of organizations The visible side of organizations Decoding continuous improvement The maturity levels of continuous improvement Some models and tips for the implementation of continuous improvement Main tools associated to excellence in organizations This book was written with the aim of helping engineering students in courses related to operations management to develop skills in this area, as well as businessmen with curiosity about this subject, production directors, people responsible for continuous improvement and all professionals working in companies or other organizations with responsibility for their performance and their future.

**New Manufacturing Challenge** Kiyoshi Suzuki 1987-07-22 As a consultant, Kiyoshi Suzuki has helped scores of Fortune 500 clients improve manufacturing operations and get the job done faster, cheaper, better, and safer. Now, in this detailed "operating manual" -- full of more step-by-step applications than any other book available -- Suzuki spells out new options in production and employee resources that can help American industry regain the cutting edge in price, quality, and delivery of products. A well-known expert in the field, Suzuki begins with the premise that "if it doesn't add value, it's waste" -- a concept devised by Henry Ford and later used by Toyota. He recaps what Toyota identifies as the seven most prominent forms of waste in factories. Most importantly, he meticulously details steps individuals can take to "simplify, combine, and eliminate operations" -- thereby reducing waste, improving quality, and saving money. Describing in detail the basic techniques culled from Japanese industrial philosophy and procedure, Suzuki shows how small, family-run businesses and billion-dollar American corporations from a wide range of industries -- automotive, electronics, cosmetics, and even defense contractors -- are meeting the manufacturing challenge today -- demolishing the widely held belief that most American manufacturers have become distribution organizations for products manufactured overseas. In addition, he links his methodology with several successful production systems, from Just-In-Time Production, Total Quality Control, Total Productive Maintenance to Computer Integrated Manufacturing. Throughout this practical handbook, he places emphasis squarely on the shop floor and grounds his approach in easy, yet powerful techniques everybody can understand and implement today. Illustrated with numerous charts and exhibits, The New Manufacturing Challenge shows how to integrate people and techniques to improve the workplace and, thus, strengthen any company's competitiveness in the global marketplace.

**Just-in-time for Operators** 1998 A discussion of Just In Time (JIT) or Kanban manufacturing processes.

**Poka-Yoke** Nikkan Kogyo Shimibun 1989-02-01 If your goal is 100% zero defects, here is the book for you -- a completely illustrated guide to poka-yoke (mistake-proofing) for supervisors and shop-floor workers. Many poka-yoke ideas come from line workers and are implemented with the help of engineering staff or tooling or machine specialists. The result is better product quality and greater participation by workers in efforts to improve your processes, your products, and your company as a whole. The first section of the book uses a simple, illustrated format to summarize many of the concepts and main features of poka-yoke. The second section shows 240 examples of poka-yoke improvements implemented in Japanese plants. The book: Organizes examples according to the broad issue or problem they address. Pinpoints how poka-yoke applies to specific devices, parts and products, categories of improvement methods, and processes. Provides sample improvement forms for you to sketch out your own ideas. Use Poka-yoke in study groups as a model for your improvement efforts. It may be your single most important step toward eliminating defects completely. (For an industrial engineering perspective on how source inspection and poka-yoke can work together to reduce defects to zero, see Shigeo Shingo's Zero Quality Control.)

**Practical TPM** James Leflar 2001-01-05 Agilent Technologies, formerly Hewlett-Packard's Test and Measurement Division, operates an integrated circuit fabrication plant in Fort Collins, Colorado. Guided by Masaji Taijiri, the author of 7 Steps to Autonomous Maintenance (see page 34), author Jim Leflar and his team at Agilent developed a complete TPM program for the complex equipment on their shop floor. Drawn from these experiences, Practical TPM is a must read for anyone who wants to begin successful TPM implementation. Part I explains the fundamental concepts of TPM, including the six basic principles of TPM, the goals of TPM, cultural changes resulting from TPM, and the keys to successful implementation. Part II -- the heart of the book -- describes, in step-by-step detail, the evolution of Agilent's TPM program. Each phase is clearly defined and demonstrated; the working tools and systems developed by the Agilent TPM team in the process are discussed at length. To conclude, Part III focuses on developing a vision and a strategy for your own successful TPM program. Replete with annotated photographs and illustrations documenting Agilent's successful program, Practical TPM: Successful Equipment Management at Agilent Technologies offers an invaluable roadmap to TPM implementation. The book covers: A step-by-step TPM program as implemented at a major US corporation The 5-why analysis method Examples of one-point lessons Using visual controls in a TPM program Tools

for understanding equipment failures Improving machine productivity Improvement metrics Master checklists and forms Developing activity boards Appendices containing examples of maintenance training materials For a PDF file with the preface and table of contents click here. For a PDF file with the first chapter click here.

**Kaizen for Quick Changeover** Keisuke Arai 1992-09-01 Changeovers in 3 minutes or less! That is the result of the process described in this book. Picking up where Dr. Shingo's Single Minute Exchange of Die left off, it streamlines the process even further to reduce changeover time and cut staffing requirements in half simultaneously! The book describes how to achieve quick changeover in virtually any type of production environment with: A succinct 8-step process for setup improvement. 9 basic principles for eliminating changeover waste. The book first outlines the tactical principles for improving the three phases of the changeover procedure. Next you'll learn how to improve changeover on a processing line. All of the ideas presented are based on kaizen improvements that require very little, if any, expenditure. Process razing and the implementation of one-piece flow are also examined as means for eliminating wasteful transportation and searching.

**Autonomous Maintenance in Seven Steps** Fumio Gotoh 2020-04-15 Autonomous maintenance is an especially important pillar of Total Productive Maintenance (TPM) because it enlists the intelligence and skills of the people who are most familiar with factory machines-- equipment operators. Operators learn the maintenance skills they need to know through a seven-step autonomous maintenance program. Most companies in the West stop after implementing the first few steps and never realize the full benefits of autonomous maintenance. This book contains comprehensive coverage of all seven steps--not just the first three or four. It includes: An overview of autonomous maintenance features and checklists for step audits to certify team achievement at each AM step. TPM basics such as the six big losses, overall equipment effectiveness (OEE), causes of losses, and six major TPM activities. An implementation plan for TPM and five countermeasures for achieving zero breakdowns. Useful guidelines and case studies in applying AM to manual work such as assembly, inspection, and material handling. Integrates examples from Toyota, Asai Glass, Bridgestone, Hitachi, and other top companies. By treating machines as partners and taking responsibility for them, you get machines that you can rely on and help maintain an energized and responsive workplace. For companies that are serious about taking autonomous maintenance beyond mere cleaning programs, this is an essential sourcebook and implementation support.

**Kanban for the Supply Chain** Stephen Cimorelli 2016-04-19 Following in the footsteps of its popular predecessor, the second edition of this workbook explains how to apply kanban replenishment systems to improve material flow. Kanban for the Supply Chain: Fundamental Practices for Manufacturing Management, Second Edition provides readers with a detailed roadmap for achieving a successful and sustainable kanban implementation. Detailing the steps required for each stage of the manufacturing and supply chain management process, this updated edition focuses on creating an environment for success. It addresses internal mechanisms, including leveling production schedules, as well as external elements, such as conducting a thorough analysis of customer demand. Numerous techniques are presented for setting up kanban that consider a wide array of material types, dimensions, and storage media. This edition presents a wealth of new tools and techniques useful across the broad spectrum of manufacturing environments, including: A statistical data cleansing technique to remove questionable or irrelevant data from kanban calculations Correlation analysis based on simple Excel techniques to guide the decisions around which part numbers "qualify" for kanban An alternative "stair-step analysis" approach for those who are unable to generate correlation data and prefer to use more readily available monthly demand history An approach to analyze supplier performance data vs. lead time and lot size expectations, with risk mitigation strategies for poor performing suppliers This book is for those who are ready to stop thinking about a conversion from materials requirements planning push techniques to kanban pull techniques and want to make it happen now. Stephen Cimorelli provides actionable advice for installing fundamental kanban concepts that can immediately help you increase manufacturing productivity and profitability. The book includes team-based exercises that reinforce key principles as well as a CD with helpful outlines, charts, figures, and diagrams.

**The Unshackled Organization** Jeffrey Goldstein 1994-05-01 dtPublisher's Message dIn a time when managers are scrambling to find methods to maneuver through the madness of a completely unpredictable business environment, Jeffrey Goldstein's answers are surprising, challenging, and sometimes controversial. But when applied, they reveal the key to highly refined organization functioning. In The Unshackled Organization, consultant and management professor Jeffrey Goldstein examines new territory with his exploration into how change happens within an organization. Utilizing leading-edge scientific and social theories about change, including non-linear, far-from-equilibrium, chaos theory, and system dynamics, Goldstein shows that only through "self-organization" can natural, lasting change occur. The theory behind "self-organization" arises from the idea of allowing and even amplifying unpredictable fluctuation rather than abolishing or controlling it. In other words, don't fight it! Change imposed from above often is not accepted with open arms by employees. But out of the chaos of change that emerges from within the organization will come long-lasting, structural improvements instead of short-term, Band-Aid solutions. This is a dramatic new way of looking at change, one that means rethinking how change happens within an organization and how you can encourage the process. This book is a pragmatic guide for managers, executives, consultants, and other change agents. More than an academic discourse on a new theory of change, it is filled with real-world examples about diverse types of change in a variety of business and service organizations. This is information you can start using today to support true change within your organization. Contents Publisher's Message Preface Chapter One: New Wine Skins Chapter Two: Growth in Nonlinear Systems Chapter Three: The Dynamics of Self-Organization Chapter Four: From Resistance to Attraction Chapter Five: The Equilibrium Effect of Self-Fulfilling Prophecies Chapter Six: Generating Far-From-Equilibrium Conditions Chapter Seven: Working With Boundaries Chapter Eight: Differences That Make A Difference Chapter Nine: The Cauldron of Change Chapter Ten: The Magic Theatre Epilogue Notes About the Author Index

**Non-Stock Production** Shigeo Shingo 1988-06-01 Shingo, whose work at Toyota provided the foundation for JIT, teaches how to implement non-stock production in your JIT manufacturing operations. The culmination of his extensive writings on efficient production management and continuous improvement, this book is an essential companion volume to his other landmark books on key elements of JIT, including SMED and poka-yoke. It includes: Fundamental flaws in European and American production philosophies. Basic concepts for improving production systems. The "scientific thinking mechanism" -- a new approach to improvement. Implementing a production method in an age of authorized stock production. Development of production functions in the age of non-stock production. Significance of the different production systems.

**Cellular Manufacturing** ProductivityDevelopmentTeam 2018-02-02 Cellular Manufacturing: One-Piece Flow for Workteams introduces production teams to basic cellular manufacturing and teamwork concepts and orients them for participating in the design of a new production cell. Use this book to get everyone on board to reduce lead time, work-in-process inventory, and other profit-draining wastes. Each chapter includes an overview and a summary to reinforce concepts, as well as reflection questions, which can be used to encourage group discussions. This volume is part of Productivity Press' Shopfloor Series, which offers a simple, cost-effective approach for building basic knowledge about key manufacturing improvement topics

**Toyota Production System** Taiichi Ohno 2019-12-17 In this classic text, Taiichi Ohno--inventor of the Toyota Production System and Lean manufacturing--shares the genius that sets him apart as one of the most disciplined and creative thinkers of our time. Combining his candid insights with a rigorous analysis of Toyota's attempts at Lean production, Ohno's book explains how Lean principles can improve any production endeavor. A historical and philosophical description of just-in-time and Lean manufacturing, this work is a must read for all students of human progress. On a more practical level, it continues to provide inspiration and instruction for those seeking to improve efficiency through the elimination of waste.

**5S for Operators** 1996 Hiroyuki Hirano's five pillars of the visual workplace: sort, set in order, shine, standardize and sustain are the most fundamental and often overlooked aspects in continuous improvement initiatives. Together, these concepts form the framework of the 5S System, a set of principles whose simplicity often betrays its powerful impact on the workplace. So much of the 5S System seems like common sense, that it is astonishing how often such seemingly simple practices are absent in manufacturing operations. That is why Productivity Press is proud to bring you 5S for Operators: 5 Pillars of the Visual Workplace, a hands-

on book that explains the principles, rationale and implementation details of the 5S System. Easy-to-read and apply, each section of the text is loaded with questions, outlines, summaries, diagrams and illustrations. Most importantly, 5S for Operators provides the foundational knowledge that is essential for implementing not just the 5S System, but overall manufacturing improvements like shorter equipment changeovers, just-in-time inventory, total quality management and total productive maintenance. Since its publication in 1996, 5S for Operators has been and continues to be hugely popular, consistently ranking among Productivity's list of top-sellers, and its popularity is not hard to understand. 5S has proven its worth in one company after another, consistently reducing waste, guaranteeing product quality, ensuring safety and increasing the bottom line. With 5S for Operators, the 5S System can have the same profound effect on your operations. To introduce the 5S system and sell its use to executives as well as workers, consider purchasing: 5S System: An Introduction DVD (Catalog no. PP5934) Adhering to the principle of efficiency that defines this revolutionary and proven system, this video succinctly explains what is involved, who should participate, and what it will take to get started.

The Visual Factory Michel Greif 2017-12-01 If you're aware of the tremendous improvements achieved in productivity and quality as a result of employee involvement, then you'll appreciate the great value of creating a visual factory. This book explains why conventional work areas, where fragmented information flows from "top to bottom," must be replaced by the "visual workplace," where information flows in every direction. It details how visual management can make the factory a place where workers and supervisors freely communicate so that every employee can take improvement action. The author's year-long worldwide research resulted in an abundance of practical recommendations. The communication techniques he suggests will: Foster cohesion within groups of employees. Turn fault-based into fact based communication. Overcome such problems as absenteeism and high defect rates. Stimulate an unending flow of suggestions from employees. A valuable resource for plant, operations, and human relations managers, this text discusses how successful companies develop meeting and communication areas, communicate work standard production controls such as kanban, and make goals and progress visible. Over 200 diagrams and photos illustrate the numerous visual techniques discussed.

**A Revolution in Manufacturing** Shigeo Shingo 2019-01-22 Written by the industrial engineer who developed SMED (single-minute exchange of die) for Toyota, A Revolution in Manufacturing provides a full overview of this powerful just in time production tool. It offers the most complete and detailed instructions available anywhere for transforming a manufacturing environment in ways that will speed up produ

**How To Implement Lean Manufacturing** Lonnie Wilson 2009-07-06 A Practical, Hands-on Guide to Lean Manufacturing This real-world resource offers proven solutions for implementing lean manufacturing in an enterprise environment, covering the engineering and production aspects as well as the business culture concerns. Filled with detailed examples, the book focuses on the rapid application of lean principles so that large, early financial gains can be made. How to Implement Lean Manufacturing explains Toyota Production System (TPS) practices and specifies the distinct order in which lean techniques should be applied to achieve maximum gains. Global case studies illustrate successes and pitfalls of lean manufacturing initiatives. Discover how to: Rigorously test and retest the state of your "leanness" with unique evaluators Develop and deploy plant-wide strategies and goals Improve speed and quality and dramatically reduce costs Reduce variation in the manufacturing system in order to reduce inventory Reduce lead times to enable improved responsiveness and flexibility Synchronize production and supply to the customer Create flow and establish pull-demand systems Perform system-wide and specific value-stream evaluations Generate a comprehensive list of highly focused Kaizen activities Sustain process gains Manage constraints and reduce bottlenecks Implement cellular manufacturing

Kanban Made Simple John M. GROSS 2003-05-13 Kanban Made Simple is the first simple "how-to" guide for incorporating the just-in-time ingenuity of the Kanban system into any manufacturing environment. From the Japanese word for "visual record", the technique dictates that suppliers deliver parts to the warehouse only as they are needed, reducing storage in the production area. Using before-and-after case studies, this easy-to-follow guide contains information on establishing project goals, forming a Kanban team, and designing the process.

**Autonomous Maintenance for Operators** Japan Institute of Plant Maintenance 2017-07-06 TPM leads to soaring productivity when your operators are positively and energetically involved in the maintenance of their own equipment. Autonomous Maintenance for Operatorsteaches specific autonomous maintenance activities. For operators, supervisors, team leaders, and TPM coordinators, this book provides useful guidance and case study examples on autonomous maintenance. Activity boards, one-point lessons, photos, cartoons, and actual examples of implementation demonstrate the huge benefits of developing informed, motivated operators who take ownership of and improve their equipment. Shopfloor operators will learn: 4 skills they can develop to keep equipment running smoothly. how to inspect for problems as they clean equipment. ideas for containing debris that shortens equipment life. tips for effective lubrication management. how to use activity boards, meetings, and one-point lessons to promote TPM goals. This book assumes some familiarity with the steps of autonomous maintenance and focuses on specific autonomous maintenance activities.

**TPM for Workshop Leaders** Shirose Kunio 1992-01-01 Workshop leaders play a central role in your company's efforts to implement TPM. Once your workers have been divided into small groups to learn the fundamentals of TPM, it is the group leader who spearheads ongoing training and implementation activities. With quick-reading, people-oriented practicality, this new book addresses the role of the workshop leader in maximizing the benefits of TPM.A top TPM consultant in Japan, Kunio Shirose: Incorporates cartoons and graphics to convey the hands-on leadership issues of TPM implementation Uses case studies to reinforce his ideas on training and managing equipment operators in the care of their equipment Itemizes specific activities that must be undertaken to search out, correct, and control defects to remedy equipment shortcomings. He also addresses the cooperative relationship necessary between maintenance and production and leaves you with an understanding of the three imperatives for successful TPM implementation to change the quality and functioning of the equipment, the way operators think about equipment, and the workplace. (Originally published by the Japan Management Association.)

Kanban for the Shopfloor Productivity Press Development Team 2020-06-29 Kanban is the name given to the inventory control card used in a pull system. The primary benefit of kanban is to reduce overproduction, the worst of the seven deadly wastes. A true kanban system produces exactly what is ordered, when it is ordered, and in the quantities ordered. It is essentially a dynamic work order that moves with the material. Each kanban identifies the part or subassembly unit and indicates where each one came from and where each is going. Used this way, kanban acts as a system of information that integrates your plant, connects all processes one to another, and connects the entire value stream to customer demand. Kanban for the Shopfloor provides a working manual for those seeking to implement this method of production control in any operation. It defines the various terms and methods employed in kanbans, and illustrates how when adhered to, kanban is an element of continuous improvement that ultimately leads to the ideal of one-piece flow." In addition to reducing the waste of overproduction, kanban will help your company increase flexibility to respond to customer demand, coordinate production of small lots and wide product variety, and simplify the procurement process. About the Shopfloor Series: Put proven improvement tools in the hands of your entire workforce! Progressive shopfloor improvement techniques are imperative for manufacturers who want to stay competitive and to achieve world class excellence. And it's the comprehensive education of all shopfloor workers that ensures full participation and success when implementing new programs. The Shopfloor Series books make practical information accessible to everyone by presenting major concepts and tools in simple, clear language and at a reading level that has been adjusted for operators by skilled instructional designers. One main idea is presented every two to four pages so that the book can be picked up and put down easily. Each chapter begins with an overview and ends with a summary section. Helpful illustrations are used throughout. Other topics in the Shopfloor Series: Kanban, 5S, Quick Changeover, Mistake-Proofing, Just-in-Time, TPM, Cellular Manufacturing

**Leading the Lean Initiative** John W. Davis 2001-05-31 In his latest offering, John Davis tackles the "human" side of a lean initiative -- cultivating a lean culture and gaining employee buy-in. How managers deal with these issues will ultimately determine their success. Leading the Lean Initiative: Straight Talk on Cultivating Support and Buy-in shows you how to lead a lean effort and effectively manage change. It is a practical

manual for the new manager. Though directed at plant managers, and specifically those new to their jobs, this book benefits anyone taking on a leadership role. Davis provides complete direction on the crucial first steps and advise on competently responding to the "unknown and unexpected." In addition the book covers how to: Gain the respect and active support of the workforce. Work effectively with unions and customers. Create a culture for change. Actively seek out key people in your organization. Diplomatically buck the system. Extend lean to the entire enterprise. Develop and effectively earmark your plan for operation. Cultivate a winning relationship with your boss. Deal with major setbacks in business conditions. Throughout the text, Davis weaves the story of Jim Warring, a plant manager who is new to the job, detailing his frustrations, challenges, and accomplishments, and how he handles the daily responsibilities of a plant manager. At the end of each chapter, Davis rates Warring on how he performed in his role as plant manager and as a leader of the plant's lean initiative by presenting "The Warring Scorecard." Davis points out where he succeeded, and where he made some serious mistakes. *Leading the Lean Initiative: Straight Talk on Cultivating Support and Buy-in*, is a valuable resource or all managers in any industry. This book will show you how to effectively lead in your organization and how to cultivate a cooperative environment.

**Easier, Simpler, Faster** Jean Cunningham 2020-06-29 To enhance and sustain its Lean journey, a company must implement information systems that fully support and enhance the Lean initiative. In *Easier, Simpler, Faster: Systems Strategy for Lean IT*, Jean Cunningham and Duane Jones introduce the case study of an actual Lean implementation involving the IT system of a mid-size manufacturer, highlighting the IT challenges that the manufacturer faced during the Lean transformation. Winner of a Shingo Prize, this book will provide you with a broader vision as well as a path to what a Lean system environment will look like for your company.

*Just-in-Time for Operators Learning Package* Productivity Press Development Team 1998-03-15 Are you ready to implement Just-in-Time, but unsure how to teach your operators about the power of JIT? To assist you in this effort, we've developed the *Just-In-Time for Operators Learning Package*, which introduces equipment operators, assembly workers, and other frontline employees to basic JIT concepts and techniques. Think of it as an orientation to prepare your employees for JIT before you launch actual implementation. Giving operators the necessary education enables them to participate and share their experience and ideas more effectively. *Learning Package* introduces equipment operators, assembly workers, and other frontline employees to basic JIT concepts and techniques. 5 copies of *JIT for Operators*, 1 copy of *Kanban and JIT at Toyota*, a CD filled with additional presentation materials, and a *Leader's Guide*. This package is an excellent, cost-effective way to introduce your team to Just-in-Time.

*Just-in-Time for Operators* Productivity Press Development Team 1998-02-27 Are you ready to implement a just-in-time (JIT) manufacturing program but need some help orienting employees to the power of JIT? Here is a concise and practical guide to introduce equipment operators, assembly workers, and other frontline employees to the basic concepts, techniques, and benefits of JIT practices. Like all *Shop Floor Series* books, *Just-in-Time for Operators* presents concepts and tools in simple and accessible language. The book includes ample illustrations and examples to explain basic JIT concepts and some of the changes people may encounter in a JIT implementation. Key definitions Elimination of process waste Leveled production, kanban, and standard work U-shaped cells and automation JIT support techniques The JIT approach is simple and universal -- it works in companies all over the world. Educating employees ensures their full participation and allows them to share their experiences and ideas more effectively.

**5 Pillars of the Visual Workplace** Hiroyuki Hirano 1995-01-01 Increase Profitability and Decrease Liability with 5S A criticallyet often overlooked area in the visual workplace is the concept of continuous improvement. In this important work, JIT expert Hiroyuki Hirano introduces his 5S System: Sort, Set In Order, Shine, Standardize, and Sustain. These steps are designed to improve efficiency, strengthen maintenance, and provide continuous improvement in all facets of a company's operations. Addressing the skepticism of executives who deride the 5S System for its simplicity, the author, revered for his no-nonsense approach, warns of disastrous consequences for companies that fail to recognize its value; if they cannot successfully implement 5S, there is little hope of integrating large-scale changes such as JIT or re-engineering. Presented in a thorough, detailed style, *5 Pillars of the Visual Workplace* explains why the 5S's are so important, as well as the nuts- and-bolts of 5S implementation. Filled with numerous case studies, hundreds of graphic illustrations, and training materials, including over forty 5S user forms, this volume is a must-have guide for organizations seeking to thrive. To introduce the 5S system and sell its use to executives as well as workers, consider purchasing— *5S System: An Introduction DVD Catalog no. PP5934*, Adhering to the principle of efficiency that defines this revolutionary and proven system, this video succinctly explains what is involved, who should participate, and what it will take to get started.

*El Sistema de Produccion Toyota* Taiichi Ohno 2018-02-06 Si usted quiere entender como se origino el sistema de producci?n Toyota y por que tiene exito, debe leer este libro. Aqui encontrara una introducci?n avanzada del justo a tiempo. El mundo le debe mucho a Taiichi Ohno. Nos ha demostrado como fbricar con mayor eficacia, como reducir costos, como producir una mayor calidad, y a examinar atentamente como nosotros, en nuestra calidad de seres humanos, trabajamos en una fbrica. El relato que Ohno cuenta en este libro es brillante. Deberia ser leido por todos los gerentes. No es solo un relato acerca de la fabricaci?n; sino tambien sobre como dirigir exitosamente una empresa.

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